

CIOR NEWSLETTER

2/2010 – December 2010



NATO's new strategic concept analyzed for NATO reservists

By Captain (R) Fabrice Maronneaud (France)

Now that the "**New Strategic Concept**" adopted by the 28 Heads of State and Government of the Alliance at the Lisbon Summit on 20 November 2010 will be implemented, CIOR will be organizing its annual Seminar around the topic "NATO's New Strategic Concept and its Plan to Deal with a Complex World". This annual geopolitical Seminar which traditionally always reflects topical NATO issues will be hosted by CIOR at the Konrad-Adenauer Foundation Conference Centre from 6 to 9 February 2011 in Wesseling, in Germany. The Konrad-Adenauer Foundation has hosted this Seminar for some twenty years now and funds it in part with CIOR and NATO with the aim of bringing peoples and ideas closer together.

As retired Reserve US Army Colonel (Ret.) Stephen T. Cochrane, Ph.D., Chairman of the Seminar Committee stated: "*It is particularly through this annual CIOR activity that the Seminar can be seen as a think tank*". Indeed, this Seminar through the briefings and exchanges of ideas enables CIOR to play the role of a laboratory for new ideas for NATO and the 34 member and associate member nations of CIOR.

A very varied panel of contributors

A wide array of contributors will take part in the CIOR Seminar: top-level civilian and military representatives from NATO, speakers from outreach countries, operationals, researchers, academics, journalists and politicians.

Find more information on our webpage:

<http://www.cior.net/News/2010/CIOR's-22nd--WINTER-SEMINAR.aspx>



NATO adopts new Strategic Concept



NATO Secretary General Anders Fogh Rasmussen

At NATO's **Summit meeting in Lisbon**, NATO leaders adopted a **new Strategic Concept** that will serve as the Alliance's roadmap for the next ten years and that reconfirms the commitment to defend one another against attack as the bedrock of Euro-Atlantic security.

The document lays out NATO's vision for an evolving Alliance that will remain able to defend its members against modern threats and commits NATO to become more agile, more capable and more effective.



Find more information:

www.nato.int/cps/en/natolive/news_68172.htm



COMPREHENSIVE APPROACH ... and why it is a big NATO issue

The Comprehensive Approach is the biggest issue in NATO today. For that reason CIOR organized a Symposium, highlighting this subject during its 2010 Summer Congress in August in Norway. The intention was to educate reserve officers on this topic (professional development is one of the objectives of CIOR) as they can bring these messages home to their respective stakeholders in the 36 countries that are members of CIOR. The role of the Reservists as they relate to the Comprehensive Approach was seen as critical to creating valuable insights for a successful end state in current operations.

Series of articles written by G. Dijk mpa, Lt. Colonel (R) Royal NLD Army, the Comprehensive Approach will be addressed and elements of this new approach will be explored at our webpage:

<http://www.cior.net/News/2010/COMPREHENSIVE-APPROACH-...-and-why-it-is-a-big-NATO.aspx>

<http://www.cior.net/News/2010/COMPREHENSIVE-APPROACH-Planning-and-conduct-of.aspx>



The CIOR Presidency Message



Jon Erling Tenvik, President CIOR

Captain (Navy) NON

<http://www.cior.net/Presidency/Programme/Biography---JON-ERLING-TENVIK.aspx>

Four months have passed since the Summer Congress in Stavanger ended with the transfer of the Presidency to Norway. Since then we have had a successful language course in Poland in September, a constructive IBM in Oslo 21-23 October and a workshop in the area of PfP & Outreach in Sofia 17-21 November where many good thoughts and ideas appeared. We have also during the period worked closely with NRFC and have had two excellent working sessions with the NRFC leadership to see how CIOR and NRFC can support each other in their different roles.

My impression is that within our organization, more than sixty years old, there are so many competent and dedicated people delivering results in all areas almost every day. I believe strongly that we have the will and ability to adapt to changing times and still continue to be relevant. NATO needs CIOR more than ever and we all need to work hard to fill our role within NATO and our national forces.

Our reason to exist is clearly described in our Constitution Article 2. We are – “a non-political Confederation of Reserve Associations”---. Being affiliated with NATO, through the Military Committee, we work with and support NATO, and we are voicing reserve issues and experiences both at home and internationally.

How to do this will differ, more than thirty nations will always have different views on what to do and how to proceed. Some nations may also feel CIOR is not relevant to them anymore. But even though we cannot be everything to everybody it is my firm belief that we can offer enough to our member associations and other stakeholders to find it worthwhile to work together with us. However, given the diversity of our member associations and their respective defence communities, CIOR will never be able to tailor-make their activities to a small handful of members. In this context I think it is extremely important that we focus on our deliverables and relevant constituencies rather than spending too much time on internal procedures and matters of little relevance to the outside world.

I think we have something significant to offer also in the future. My thanks and appreciation go especially to our committees and their members that carry the bulk of our work. I would also like to thank all the VPs and ASGs and past Presidents who have been prepared to offer advice on how to move forward.

Before we have our Mid Winter Meeting in Brussels in February next year we are facing Christmas and the end of 2010. I wish to thank all of you for the cooperation so far and wish you all the best for the coming holidays. My thoughts also go to our colleagues and brothers in arms who are seeing active service in this period and those who have returned from duty. Seasonal Greetings and a Happy New Year to You All !



PARTNERSHIP FOR PEACE 2010 WORKSHOP

“Reserve associations – Herald of operational reservists”



**By Colonel (R) Norwegian Army
Knut Jahr,
Secretary General, CIOR
PRESIDENCY 2010-2012**

<http://www.cior.net/Presidency/Programme/Biography---KNUT-JAHR.aspx>

This Workshop took place from Wednesday 17 November to Sunday 21 November at the Bulgarian Red Cross training centre located just outside Sofia.

CIOR's Partnership for Peace and Outreach Committee (PFP&O Committee), led by LtC Loïc Conquer, was responsible for the content. The Workshop was opened by Lieutenant General (R) Stoyan Topalov; the President of the Bulgarian reserve officers association and Colonel Konstantin POPOV, Bulgarian CIOR Vice President to CIOR, took part in the opening. Present were also the Secretary General of the BUL MOD as well as the former Chief of Defence.

The Program included a visit to Plovdiv where we visited the city and the Special Forces Brigade, where a unit was preparing to leave for Afghanistan. The briefs included information on the Bulgarian Armed Forces, the role of Civil Defence, information from then Former Yugoslavian Republic of Macedonia, the role of reserves in Germany and the reserve system in Switzerland.

One Workshop covered the issue of less conscription and more professional armies and the consequences this may have for our work. It will lead to fewer reserves as such, some legal changes, new missions for the ROA's, more cooperation with other non military organization and the ROA more becoming a bridge between military and civilian life.

Another area was the role of the ROA's. They could to a higher degree take care of the interests of the reserves, including help to start a civilian career, help with legal and insurance issues both during deployment and after, involve more in lobbying, get agreements with MOD's to cover certain tasks and find new ways to get funding, may be through sponsors.

This is not a complete résumé and several other issues were discussed. The bottom line is however that we must keep relevant, attract young officers, be visible and have funding. Our most important tool may be enhanced use of websites.

The members from Macedonia and Moldova took active part in the workshop and received hopefully some useful inputs. Thanks again to the PFP&O Committee for preparing their workshop and for Bulgaria to be a superb host nation.



CIOR Mid-Winter Meeting, 10–12 February 2011

**By Major(R) Norwegian
Home Guard
TONY FOSSUM
Assistant Secretary General
Secretary, CIOR
PRESIDENCY 2010 – 2012**

[http://www.cior.net/Presidency/
Programme/Biography---TONY-
FOSSUM.aspx](http://www.cior.net/Presidency/Programme/Biography---TONY-FOSSUM.aspx)



The planning of the upcoming Mid Winter Meeting at NATO HQ in Brussels is now in progress.

The CIOR meets twice a year – in the summer and winter – and they work through committees that examine issues and provide analysis relating to reserve forces. Typical issues of interest include the contribution of reserve forces to international operations, the re-integration of reservists within their respective communities following deployment abroad, the law of armed conflict, the impact of NATO expansion on the Reserves, and employer support to reservists.

In addition to their roles as reserve officers, many individual delegates of CIOR are highly accomplished business and industrial leaders, public servants and academics. They are therefore in a unique position to contribute to a better understanding of security and defence issues in the population as a whole, as well as bringing civilian expertise and experience to the tasks and challenges facing reserve forces in NATO. Therefore it is a privilege for CIOR to arrange these meetings twice a year.

DSACEUR General Sir John McColl and COMEDS Brigadier General Rob van der Meer MD are confirmed as speakers at this meeting.



NATO - Allied Command Operation

DSACEUR General Sir John McColl



Working Meeting in CIOR: - Support for NATO is our main focus

There is increased understanding of NATO military operations that cannot be solved by military means alone. *"Civil Military cooperation is recognized as a key element in the new NATO approach. CIOR want to support NATO so that they succeed with this"* said President of CIOR, Commander (R) Jon Erling Tenvik.

With increased focus on the political, economic and social aspects of military operations constitutes, reserve officers a valuable resource as a result of their unique civilian and military expertise. *"We have the vision to support NATO by strengthening and visibility reserve officers' competence for the best use of the civil-military expertise in NATO"*, elaborates Tenvik. He is perfectly clear on what direction he feels the organization should have come.

Working Meeting

Vision of support for NATO has already materialized in the working meetings of CIOR. In October CIOR held a working meeting in Oslo Military Society, with about 40 participants from many different countries. The program was both external and internal speakers, and some group work. In addition to representatives from national reserve officer associations, also participated leaders of the various committees of the organization. *"We have been focusing on distribution and specification of tasks to committees, which will hopefully give us valuable conclusions and experiences"* said Secretary General Colonel (R) Knut Jahr.

The Secretary General and Assistant Secretary General Major (R) Tony Fossum are the Norwegian full-time secretariat of CIOR. In addition, the organization has joined a number of people with different expertise in their new "CIOR Presidency Team". Find more information about the team: <http://www.cior.net/Presidency/Programme.aspx>



DISCUSSIONS during the Working Meeting in Oslo, Captein (Danmark) Ann-Christina Salquist (left) and Commander Senior Grad Jan Hörmann (Germany) participated in the discussions.



Editorial completed 13 December 2010 by:

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Norwegian CIOR Presidency Team 2010-2012

<http://www.cior.net/Presidency/Programme.aspx>



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